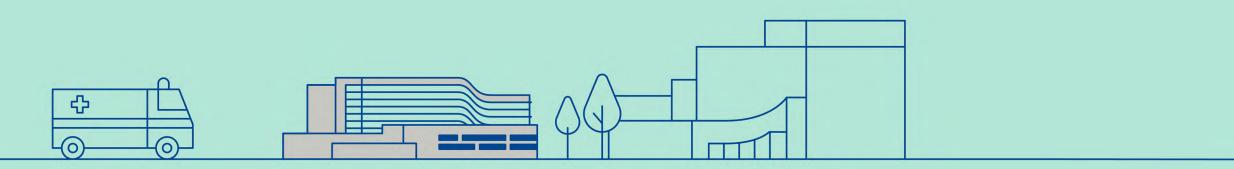


Danbury / New Milford Hospitals Community Forum Update

Today's Agenda

- Community Outreach Spotlights
- Service Spotlights
- Achievements and Recognitions
- New Doctors and Providers
- Workforce Development
- Connecticut's Office of Health Strategy Update / PYA
- Q&A



Nuvance Health Announces Affiliation Plans With Northwell Health

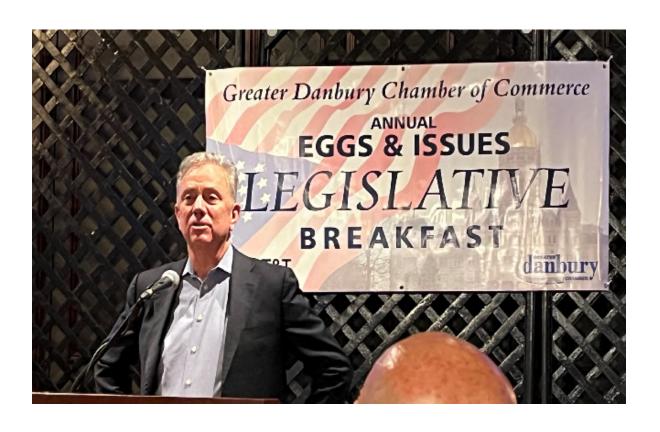
Nuvance Health and Northwell Health, two nonprofit, mission-driven healthcare organizations, recently announced they have entered into a strategic agreement to form a new integrated regional health system serving communities across two states. The proposed agreement will allow the organizations to come together formally upon receipt of necessary regulatory approval.



- On May 15th, we were
 privileged to host Danbury
 Mayor Roberto Alves and the
 many Volunteers that served as
 advisors to the Mayor's
 Community Advisory Council.
- Our Danbury Hospital and New Milford Population Health team members have enjoyed participating in this very important process.



Nuvance Health was proud to sponsor the Danbury Chamber's Eggs and Issues
Legislative Breakfast where Governor Ned
Lamont spoke to Statewide issues and opportunities for greater Danbury.



May is a time when we recognize our Nuvance Health and community EMS Volunteers. As the frontline responders they are often first of the scene, day or night we can't express our gratitude enough for all that they do for our patients and community! Danbury Mayor Alves helped celebrate them with a City of Danbury proclamation!





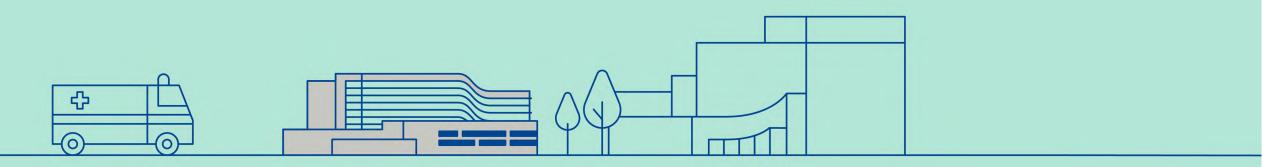
2023 Community Impact Report for Danbury/New Milford Hospital

- Economic Activity \$460,536,693
- Community Jobs Generated 3,293
- Payroll Expenditures \$257,322,688
- Charity Care \$27,799,213
- Health Professions Education \$17,056,541
- Community Benefit & Investments \$89,113,679



www.nuvancehealth.org

Service Spotlights



March is National Colorectal Cancer Awareness Month



Kimberly Graton wants others, especially Millennials, to know how important it is to advocate for their health and understand colorectal cancer symptoms.

Cake, candles — and colon cancer? On her 39th birthday, Kimberly Graton found out she had colon cancer.

After years of feeling like doctors dismissed her symptoms, she finally found unconditional support from her fiancé and Nuvance Health care team. Kimberly shared her experience so others, especially fellow Millennials, know how important it is to advocate for their health and understand colorectal cancer symptoms.

May is National Stroke Prevention and Awareness Month

Mom of 4 Survives Ruptured Brain Aneurysm

- Jen Mix never thought a headache would become a life-threatening brain bleed. She woke up in the intensive care unit to learn she had a ruptured brain aneurysm and emergency neurosurgery to save her life.
- It's incredible how medical advancements and a skilled clinical team can make a difference in such critical situations.

See the video at nuvancehealth.org



Diebold Family Creates Endowed Fund for Cancer Care at New Milford Hospital

- A \$1million leadership gift from the Diebold Family, long time supporters of New Milford Hospital's Cancer Center, has established the Diebold Family Endowed Fund for Cancer Care Excellence at New Milford Hospital
- The generous gift is an investment in New Milford Hospital's future and will support patient-focused cancer care as a beacon hope for countless greater New Milford residents.



Vascular Service Spotlight

Vascular Access Center in Danbury

- The new Nuvance Health Vascular Access Center, conveniently located down the road from Danbury Hospital, provides patients with lifesaving end-stage renal disease interventions in a comfortable, caring environment.
- Key features:
 - State-of-the-art equipment
 - Patient-friendly setting
 - Connect care experience for patients who also need care at Danbury Hospital

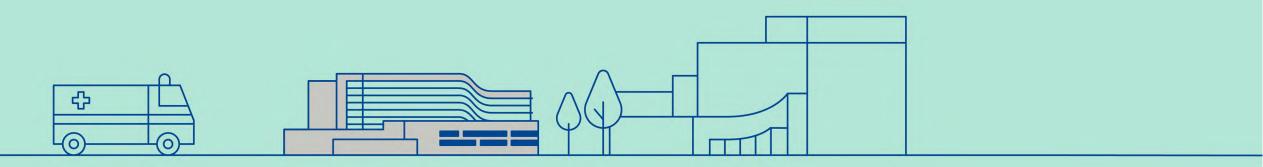






Achievements and Recognitions

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Danbury Hospital Named Top 250 Hospital

Danbury Hospital has been named as a Top 250 Hospital for clinical performance by the nationally recognized HealthGrades organization.

We are so proud of our amazing team!

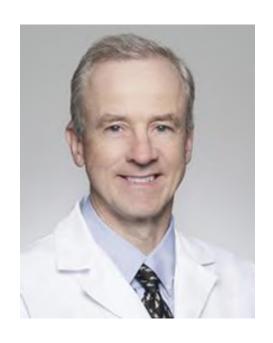


Nuvance Health in Danbury Honored for LGBTQ+ Healthcare Equality Named Top 250 Hospital



- Nuvance Health, which operates Danbury Hospital, recently earned the "LGBTQ+ Healthcare Equality High Performer" designation from the Human Rights Campaign Foundation
- Nuvance Health has been named a "high performer" on the Human Rights Campaign Foundation's Healthcare Equality Index
- The HEI is a national LGBTQ+ benchmarking tool that evaluates health care facilities' policies and practices related to the equity and inclusion of their LGBTQ+ patients, visitors and employees.
- Of the 1,065 healthcare facilities that participated, 462 received the designation.

Congratulations to Newly Endowed Chairs at Danbury and New Milford Hospitals



Dr. William V. Begg III, chair of Emergency Medicine at Danbury and New Milford Hospitals has been named the Jo and John Luicci Endowed Chair in Emergency Medicine

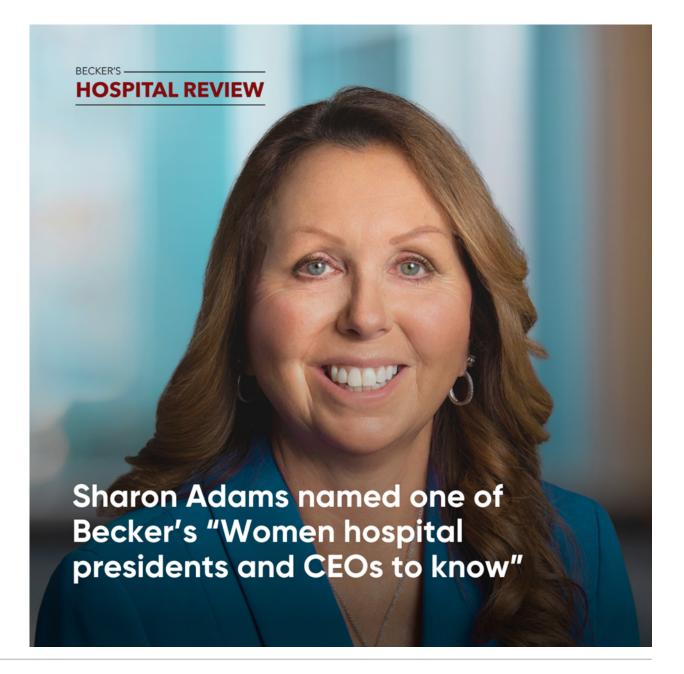


Dr. Alla Rudinskaya has been named the Anthony and Patty Rizzo Endowed Chair in Rheumatology at Danbury and New Milford Hospitals

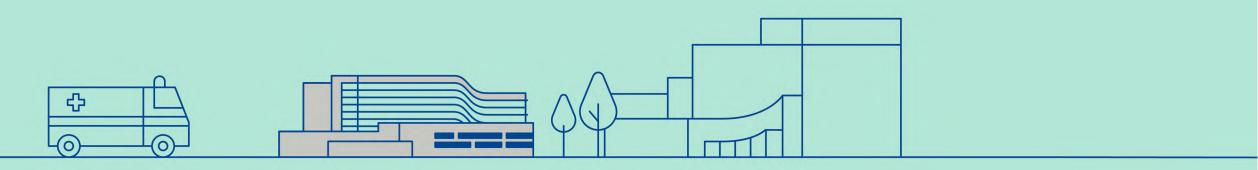


Achievements and **Recognitions**

Achievements and **Recognitions**



Workforce Development



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Danbury Hospital Partners for Workforce Development

- Danbury Hospital has partnered with Ability Beyond to launch Project Search
 at Nuvance Health's Danbury campus. The Internship program marks an
 important collaboration that has provided dozens of interns with valuable
 jobs-training skills for the healthcare setting.
- In addition, hospital leaders continue to work with the Northwest Regional
 Investment Board and Henry Abbott Technical School to implement
 programs leading to employment in our hospitals.

Workforce and technology

New Danbury Hospital nurses to train on virtual reality to 'see if they're ready for prime time'

- Higher acuity cases
- Program designed to strengthen clinical reasoning and decision-making skills nurses need to provide high-quality care, as well as expose them to challenging patient scenarios they can navigate in a virtual setting
- Transition from nursing student to bedside care can be challenging and Danbury Hospital wants to support nurses through this transition
- Virtual reality training is a safe and friendly option to help
- This training can also be used for those re-entering the nursing workforce after a long absence



Workforce Development

Career Readiness: Danbury Hospital Earn & Learn Program

Danbury Hospital partnered with Danbury High School to develop high school students who are interested in careers in healthcare.







Our Team is Growing!

Please help us welcome Katie Rudzenski, DO to our Primary Care Team! She specializes in Family Medicine.



Our Team is Growing!

Dr. Daniel Kaufman is a board-certified gastroenterologist with broad experience diagnosing and treating a number of Gastrointestinal conditions.



Our Team is Growing!

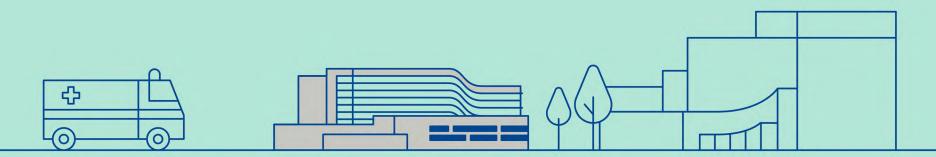
We are so pleased to welcome Dr. Hedeshian to Nuvance Health! He completed his Thoracic Surgery Fellowship at Memorial Sloan Kettering Cancer Center and the New York Presbyterian Hospital/Weill Cornell Medical Center in New York.



CON Affiliation Update

David W. McMillan Dwight Tarwater PYA, P.C.

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Nuvance Health Community Forum

Independent Monitor Discussion Document

June 3, 2024 – *Danbury Hospital*

June 11, 2024 – *Norwalk Hospital*

June 12, 2024 - Sharon Hospital

Contents

Role & Duties of Independent Monitor

Z Timeline for Tenth Semi-Annual Review Conditions &
Findings Relevant
to Tenth Period
Review

4 Next Steps

5 Q&A





Role of the Independent Monitor

- ✓ Reports to Office of Health Strategy ("OHS")
- ✓ Retained at sole expense of Nuvance Health
- ✓ Responsible for monitoring Nuvance Health's compliance with the *Conditions* set forth in the *Agreed Settlement*.
- ✓ Retained by OHS for minimum of 5 years





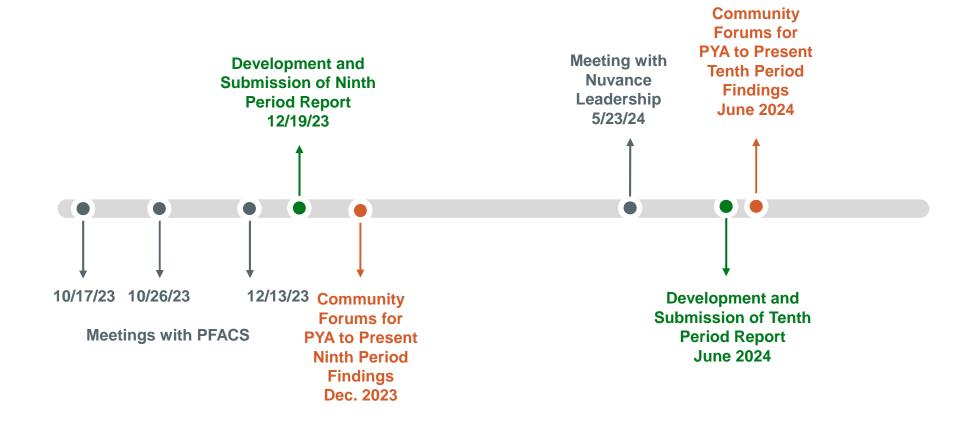
Independent Monitor Duties

- 1 Conduct on-site visits of Hospitals on a semi-annual basis.
 - Furnish a *written report* of assessment to OHS within thirty (30) days of the completion of each semi-annual on-site visit.
 - Meet with representatives of each hospital's community service area at 6 months after the Date of Closing, and annually thereafter.
 - Nuvance Health shall hold a *public forum* in the Danbury, Norwalk and Sharon communities within 60 days of the IM's report. OHS has asked IM (PYA) to participate in these public forums.
 - If Nuvance Health is substantially **out of compliance** with the Conditions, IM will notify OHS and Nuvance in writing and convene a meeting with Nuvance to determine compliance and corrective action.





Timeline: 10th Semi-Annual Review Period







Conditions & Findings Relevant to 10th Semi-Annual Review

Condition	Short Description	Compliant with Terms in Condition?
1	Community representative on Danbury and Norwalk Hospitals' Boards	Yes
2	Twelve community representatives on the Sharon Hospital Board	Yes
3	Joint Board meetings	Yes
4	Culturally and linguistically appropriate services	Yes
5	Maintain/adhere to current charity care and indigent care policies after closing or adopt policies that are at least as generous to the community	Yes
8	Maintain community benefit programs consistent with Schedule H of IRS Form 990. Apply no less than a 1% increase per year toward the CT hospitals' net community benefit expenses	Yes
11	Independent Monitor on-site visits	Yes
12	Public forums in Danbury, Norwalk, Sharon communities	Yes
15	Cost savings for hospitals and report of financial measurements	Yes
16	Annual updates on various enhancements and initiatives	Yes
18	Maintain sufficient Obstetrics and Gynecology physician staffing	Yes
19	Participation in Connecticut Health Information Exchange	Yes
20	Annual reports updating quality performance data	
21	Annual updates on various integration initiatives	Yes





Questions & Answers



Appendix

Conditions not relevant to tenth semi-annual review



Conditions not relevant



Condition	Description	
6	Advance written notice to OHS of revisions to charity/indigent care policies	
7	Include stakeholders in conducting the next required Community Health Needs Assessments Implementation Strategies, to OHS.	
9	File organizational documents within one month of closing	
10	Select independent monitor	
12a	Meetings with community members	
13	Compliance with the terms and price constraints specified in Attachment A	
14	Submission of strategic plan	
17	Submit quality performance data to OHS	
20	Annual reports updating quality performance data	
22	NewCo shall provide two reports, due February 1, 2021 and February 1, 2023 respectively, on the following items related to the transaction (OHS temporarily waived)	

Draft

